

Sandra Elashmouny

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Mergers & Acquisitions
Capital Markets
Corporate Commercial
Corporate Governance
Insurance
Environmental
Health Care & Life Sciences

Sandra is an associate in BLG's Corporate and Capital Markets Group. She advises public and private companies, strategic acquirers, private equity sponsors, and management teams on complex domestic and cross-border mergers and acquisitions, with a particular focus on public M&A, take-private transactions, plans of arrangement, and other strategic transactions. She assists clients at all stages of the transaction lifecycle, from structuring and due diligence through negotiation, execution, and closing. She provides practical, commercially focused advice to help clients navigate complex transactions and achieve their strategic objectives.

Sandra also practises regulatory law, particularly in the insurance, financial services, environmental and health care and life sciences sectors. She advises clients on federal and provincial regulatory requirements, assesses compliance obligations, and analyzes legislative and policy developments. This experience positions her to identify considerations that may arise in corporate transactions and provide practical advice to clients operating in highly regulated industries.

Prior to joining BLG, Sandra practised at a leading national law firm, where she worked on significant domestic and cross-border mergers and acquisitions, including multibillion-dollar transactions. She began her legal career in regulatory law before transitioning to a corporate transactional practice, building expertise across a broad range of industries and complex commercial matters.

Experience

- **Public Mergers & Acquisitions**
  - A publicly traded Canadian financial services company in its take-private by a global investment firm, in a transaction implying an enterprise value of approximately C$12.1 billion.
  - A leading Canadian environmental services company in its proposed C$6.4 billion acquisition of a Canadian waste infrastructure company by way of a plan of arrangement.
  - Members of management and the founder and chief executive officer of a publicly traded Canadian dental services company in connection with its C$3.3 billion acquisition by a private equity firm.
  - A multinational logistics company in its acquisition of a Canadian healthcare logistics provider in a transaction valuing the target's equity at approximately C$2.2 billion.
- **Other Mergers & Acquisitions and Strategic Transactions**
  - A private equity sponsor and its insurance brokerage portfolio company in a US$9.8 billion sale to a global insurance brokerage firm.
  - A U.S.-based insurance company in the US$2.4 billion sale of its Canadian property and casualty insurance business to a Canadian insurance company.
  - An international insurance group in its US$600 million acquisition of a global personal travel insurance and assistance business.
  - A Canadian asset management company in its acquisition of another asset manager's Canadian investment fund business and the establishment of a related long-term strategic partnership.
  - An international insurance group in its acquisition of a Canadian insurance technology company.
  - A private equity sponsor in its investment in an insurance brokerage and risk management business.

Beyond Our Walls

Professional Involvement

- Member, Law Society of Ontario, 2024-present

Bar Admission & Education

- Ontario, 2024

- JD, Western University, 2023
- Honours BMSc (Medical Sciences and Psychology), Western University, 2018

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