

Katherine Carre

Partner and National Co-Leader, Charities and Not-For-Profit Law Group

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Corporate Commercial
Charities & Not-For-Profit
Private Company
Mergers & Acquisitions
Corporate Governance
School Boards and Independent Schools
Universities and Colleges

Katherine Carre is a sought-after charity and not-for-profit lawyer in Canada. She advises a diverse portfolio of charitable organizations and not-for-profit corporations across a full range of corporate matters, from incorporation to mergers, asset transfers, amalgamations and dissolutions. As National Co-Leader of BLG's Charities and Not-for-Profits Group, Katherine delivers strategic guidance that protects organizations' interests while advancing their missions.

With over a decade of specialized experience, Katherine helps organizations navigate their most intricate legal challenges, from contentious member disputes to large-scale mergers, while managing complex regulatory landscapes for educational institutions, social clubs, and trade associations.

Katherine has established herself as a go-to advisor for governance restructuring, fiduciary advisory services and commercial contract negotiation. She regularly attends board meetings to resolve the most challenging governance situations.

Katherine is recognized by notable publications like Chambers Canada and the Canadian Legal Lexpert. She currently serves as Chair of the Ontario Bar Association's Charity and Not-for-Profit Law Section and is an active member of the Canadian Bar Association's Charities and Not-for-Profit Law Section. Beyond her legal practice, she serves as a director of Belmont House - Toronto, a charitable retirement and long-term care home for

seniors, and actively contributes to numerous pro bono initiatives. She is a frequent speaker in the not-for-profit sector, sharing her insights on governance best practices and regulatory compliance.

Experience

- Structuring and implementing corporate reorganizations, acquisitions, mergers and amalgamations.
- Large scale governance reviews.
- Advising corporate directors, officers and corporations on fiduciary and corporate governance matters.
- Negotiating and drafting commercial contracts.
- Incorporating and maintaining non-share capital corporations.
- Advising on governance disputes and membership proposals and requisitions.

Insights & Events

- Author, "Updating membership criteria? What Ontario not-for-profits should know", BLG Article, August 2026
- Author, "ONCA update: Court clarifies when a special resolution is required for certain by-law amendments", BLG Article, August 2026
- Author, "Ontario's Bill 33: Key changes to education, child welfare and postsecondary oversight", BLG Article, June 2025
- Author, "The ONCA Transition Period is over – what comes next?", BLG Article, October 2024
- Author, "Updates to Canada's international student program: Newly proposed federal and provincial regulations", BLG Article, September 2024
- Author, "Key updates on Canadian college education and ONCA legislation", BLG Article, May 2024
- Author, "It is almost here… the ONCA transition period is coming to an end!", BLG Article, April 2024
- Author, "Additional updates to Canada's international student program", BLG Article, April 2024
- Author, "Major changes to Canada's international student program: An overview of recent federal and provincial announcements", BLG Article, March 2024
- Author, "New, simplified continuance process for social companies", BLG Article, December 2023
- Speaker, "Members Behaving Badly," CMAC 2023 National Conference Education Session, October 2023
- Speaker, "Update and Common Issues with Ontario's Not-for-Profit Corporations Act, 2010," Ontario Bar Association, Charity and Not-for-Profit Law Section, October 2023
- Speaker, "Good Governance Policies and Practices," BLG Charities and Not-for-Profits Annual Seminar, October 2023
- Author, "Amendments to the Ontario Not-for-Profit Corporations Act, 2010 effective Oct. 1, 2023", BLG Article, September 2023
- Speaker, "Commercialization," BLG Presentation on Practical business law for Canadian higher education institutions, May 2023
- Speaker, "Independent Schools and the ONCA," CIS Ontario Webinar, February 2023
- Speaker, "Good Governance Sessions," Higher Education Summit, November 2022
- Author, "CNCA vs. ONCA: Similar but not the same", BLG Article, September 2021
- Author, "Not-for-Profit Corporations Act, 2010 (ONCA): Understanding share capital social clubs", BLG Article, September 2021
- Author, "This is not a test…Ontario's Not-for-Profit Corporations Act, 2010 is here!", BLG Article, August 2021
- Author, "Governance advice during COVID-19", BLG Article, April 2020

- Author, "Corporations Canada issues guidelines for AGMs during COVID-19", BLG Article, March 2020

Beyond Our Walls

Professional Involvement

- Chair, Charity and Not-for-Profit Law Section, Ontario Bar Association
- Member, Charities and Not-for-Profit Law Section, Canadian Bar Association
- Member, Law Society of Upper Canada
- Member, Canadian Bar Association
- Member, Ontario Bar Association

Community Involvement

- Director, Belmont House

Awards & Recognition

- Recognized in the 2027 edition (and since 2024) of *Chambers Canada* (Charities/Non-profits (Nationwide - Canada)).
- Recognized in the 2026 edition (and since 2024) of *The Canadian Legal Lexpert Directory* (Charities/Not-For-Profit Law)

Bar Admission & Education

- Ontario, 2012

- JD, Queen's University, 2011
- B.Sc. (Hons.), University of Toronto, 2006

BLG | Canada's Law Firm

As the largest, truly full-service Canadian law firm, Borden Ladner Gervais LLP (BLG) delivers practical legal advice for domestic and international clients across more practices and industries than any Canadian firm. With over 800 lawyers, intellectual property agents and other professionals, BLG serves the legal needs of businesses and institutions across Canada and beyond – from M&A and capital markets, to disputes, financing, and trademark & patent registration.

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