

Bailey McMaster

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Corporate Commercial
Health Care Integration & Transformation
Health Regulatory
Charities & Not-For-Profit

Bailey advises clients on a broad range of corporate matters, including corporate governance, regulatory compliance, and mergers and acquisitions.

Bailey has developed experience in the highly regulated not-for-profit and health sectors, providing her with a strong foundation for navigating complex legal, policy, and governance frameworks. She regularly supports organizations in conducting detailed reviews of by-laws, policies, and governing processes to enhance governance structures and ensure compliance. Her work often involves in-depth document analysis and synthesizing insights from stakeholder consultations to deliver practical, tailored recommendations.

Her experience includes:

- Conducting comprehensive governance reviews and updating governance frameworks and documents
- Advising not-for-profit organizations on governance, shifts in legislation, and member rights matters, including requisitions
- Supporting hospitals in the development and revision of corporate and professional staff by-laws
- Advising hospitals on a wide range of matters, including loan agreements and operational issues
- Supporting hospitals and related entities, such as foundations and research institutes, on relationship and governance matters
- Drafting and reviewing commercial agreements

Experience

- Bluewater Health Foundation in its amalgamation with Charlotte Eleanor Englehart Hospital Foundation

Insights & Events

- Author, "ONCA update: Court clarifies when a special resolution is required for certain by-law amendments", BLG Article, August 2026
- Author, "OHA ten tips for hospital governance compliance", BLG Article, January 2026
- Presenter, “Models of Care and Their Practical Application to Health Law,” OsgoodePD, 2026
- Author, "ONCA: Lessons learned for public hospitals", BLG Article, October 2025
- Author, "New interpretation of the Canada Health Act", BLG Article, January 2025
- Author, "The ONCA Transition Period is over – what comes next?", BLG Article, October 2024
- Presenter, “Virtual Care Medicine: Risk Management and Best Practices,” OsgoodePD, 2024, 2025
- Author, "Five things to know about the new Canada Dental Benefit", BLG Article, December 2022

Beyond Our Walls

Professional Involvement

- Member, Law Society of Canada
- Member, Charity and Not-for-Profit Law Section, Ontario Bar Association
- Member, Canadian Bar Association

Bar Admission & Education

- Ontario, 2023

- JD, Western University, 2022
- H BSc., University of Toronto, 2019

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