

Alan Ross K.C.

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Renewable Energy

From 2016 to 2025, Alan Ross was the Managing Partner of Borden Ladner Gervais LLP's Calgary office, member of the Firm's National Management Committee and Chair of BLG's US Practice.

For over 30 years, Alan has practiced in the areas of regulatory and corporate/ commercial law with a focus on pipeline transmission, oil and natural gas, renewables (solar and wind), energy transition technologies, sustainable infrastructure, telecommunications and electricity.

Alan has appeared on behalf of clients before the Canada Energy Regulator, the Canadian Radio-television and Telecommunications Commission as well as provincial regulators, including the Alberta Energy Regulator, the Alberta Utilities Commission, the British Columbia Utilities Commission and the Ontario Energy Board. Alan also has significant experience with regulators in the United Kingdom and the European Union, as well as the U.S. Federal Energy Regulatory Commission.

From 2013 to 2014, Alan served as the Province of Alberta’s Representative to Ottawa and the Toronto-Montréal corridor, a Deputy Minister-level position, reporting directly to the Premier of Alberta. In this capacity, Alan represented the Government of Alberta at a federal level, and advised the Premier and other senior government

officials on pipelines, oil and gas markets, foreign investment, securities regulation, labour markets, climate change, carbon pricing and other energy and financial policy issues.

From 1997 to 2002, Alan worked in the corporate/commercial department of an international law firm based in London, England and an investment bank in New York.

Alan is a member of Young Presidents' Organization, the Canadian Rhodes Scholarship Selection Committee, and the Contemporary Calgary board of directors. He is a former board member of the Calgary International Film Festival, Canadian Energy Executive Association, the Canadian American Business Council and the Emerald Foundation.

In March 2020, Alan was appointed Queen's Counsel, now King's Counsel. He is a graduate of Dalhousie and Oxford Universities, and licensed to practice law in the United Kingdom, New York State, Ontario and Alberta.

Experience

- Counsel to the **Canadian Association of Petroleum Producers** on a range of federal regulatory proceedings and negotiated agreements.
- **Emera New Brunswick** in the Canada Energy Regulator's Five Year Review of Abandonment Cost Estimates and Set-Aside and Collection Mechanisms
- Counsel to **Powerex Corp**. on the Westcoast Energy Inc. Sunrise Expansion Program
- **HF Sinclair Refining & Marketing LLC** on the South Bow GP (Canada) Ltd Phase 1 Toll Order TO-005-2022 Compliance Filing
- **Alberta Ministry of Justice and Solicitor General** on a range of regulatory and transactional matters.
- Counsel to numerous federal and provincial Crown Corporations on transactional, governance and regulatory matters, including **Canada Development Investment Corporation, Alberta Petroleum Marketing Commission, Alberta Pension Services Corporation and Alberta Treasury Branches**.
- **ConocoPhillips Canada** in federal regulatory proceedings regarding Enbridge Pipelines Inc.'s Application for Canadian Mainline Contracting, CER Decision RH-001-2020.
- **ConocoPhillips Canada** in the Canada Energy Regulator's (CER) review and approval of NOVA Gas Transmissions Ltd. (NGTL) application to construct and operate the North Corridor Expansion Project.
- **Berkshire Hathaway Energy Company** (BHE) in their acquisition of the Montana Alberta Tie-Line from Enbridge Inc. for approximately $200 million.
- Counsel to the **Canadian Energy Pipeline Association** before the Supreme Court of Canada in the B.C. Environmental Management Act Reference.
- **The Government of Canada** in its $4.5 billion acquisition of the Trans Mountain and Puget Sound Pipelines, and related terminals.
- Lead counsel on all aspects of blue and green hydrogen project development.
- Strategic advisor and lead counsel on carbon capture utilization and storage (CCUS) project development.
- **LNG** project development throughout Canada with a combined project value of over $100 billion.
- **Canadian Energy Pipeline Association** on the British Columbia Court of Appeal pipeline constitutional reference.
- **Government of Alberta** on its first solar power procurement.
- An international oil and gas producer in the National Energy Board's review of supply verification and nomination procedures.
- A new U.S. pipeline market entrant in 2017 in the National Energy Board's Dawn Long Term Fixed Price Service Application hearing.

- An international gas producer in the National Energy Board's examination of natural gas tolling methodologies, tariff provisions and competition in North Eastern British Columbia.
- **Repsol Energy Canada Ltd.** in 2016-17 in federal regulatory proceedings for the approval of Energy East, a C$15.7 billion, 4,500-kilometre pipeline proposed to carry 1.1-million barrels of crude oil per day from Alberta and Saskatchewan to refineries in Eastern Canada.
- All aspects of federal regulatory proceedings in 2016 for natural gas service curtailment and unprecedented changes to pipeline tolling structure in British Columbia, with impacts to over one million end use customers.
- An oil and gas exploration company in 2016 on all aspects of an **Alberta Energy Regulator** regulatory appeal of orders made under the Pipeline Act.
- All aspects of dispute resolution and overall strategy in 2015 and 2016 for the determination of transmission constraints on Alberta's electricity transmission system and the establishment of a system-wide uncongested power market price.
- **HollyFrontier Corp.** - Federal and provincial regulatory advice on the C$1.125 billion acquisition of Suncor Energy's Petro-Canada Lubricants business.
- An international oil and gas company on all aspects of a successful oil facilities development, including regulatory approvals from the Alberta Energy Regulator. The project related to drilling over a 20 year period with a 40 year reserve life and involved a pilot application under a new and untested regulatory framework.
- An anchor shipper on regulatory aspects of development, transportation, and operation of pipelines supporting LNG export project.
- **ConocoPhillips Canada** on all issues relating to the ownership and production of natural gas from coal, including the successful proceedings before the Alberta Energy and Utilities Board (now the Alberta Energy Regulator).
- **TransCanada Pipelines Limited** in electricity and gas rates proceedings; competition and energy trading matters; and appeared as counsel for TransCanada Pipelines Limited in pipeline proceedings before the Ontario Energy Board.
- **AltaLink Management Ltd.,** a transmission facility owner, on all aspects of the approval of a HVDC transmission line designated as Critical Transmission Infrastructure between Edmonton and Calgary, including the environmental impacts of the line.
- **Ontario electricity generators** in National Energy Board hearings related to the TransCanada Mainline.
- **The Government of Alberta** on regulatory, consultation and classification issues related to carbon dioxide and carbon capture and storage project development.
- Developers of co-generation and other independent electric power projects, including wind and solar.
- International telecommunications privatizations and regulatory reform in countries including Poland, Croatia, Saudi Arabia and the United Kingdom.
- Common processor applications and surface rights disputes.
- Public inquiry experience, including inquiries involving gas pipeline competition, natural gas liquids, hydroelectricity and public health issues.
- **Ontario Energy Board Decision** and Order EB-2017-0306 AND EB-2017-0307 - Enbridge Gas Distribution Inc. and Union Gas Limited Application for Amalgamation and Rate-Setting Mechanism, August 28, 2018.
- **National Energy Board Decision** MH-031-2017 – NOVA Gas Transmission Ltd. – North Montney Mainline Variance and Sunset Clause Extension GC-125, May 23, 2018.
- **Westcoast Energy Inc.,** doing business as Spectra Energy Transmission, Canadian Energy Regulator Decision GHW-002-2018, August 19, 2019.
- **Alberta Electric System Operator**, 2018 Independent System Operator Tariff, Alberta Utilities Commission Decision 22942-D02-2019, September 22, 2019.
- **NOVA Gas Transmission Ltd.** Application dated 14 March 2019 for NGTL System Rate Design and Services, Canadian Energy Regulator Decision RH-001-2019, March 25, 2020.

- **Alberta Utilities Commission** Decision 23958-D01-2020 Alberta Health Services Foothills Medical Centre Power Plant Expansion Project, May 7, 2020.

Insights & Events

- Author, "After Sunrise: Federal approval and CER conditions on the Westcoast Energy expansion", BLG Article, April 2026
- Author, "Alberta's proposed Expedited 120-Day Approvals Act (Bill 30)", BLG Article, April 2026
- Author, "New registration thresholds for in-house lobbyists: Incoming stricter federal requirements", BLG Article, December 2025
- Author, "Understanding the regulatory impacts of the Alberta–Ottawa MoU on energy development", BLG Article, November 2025
- The future of Canadian energy: A review of 2024's top energy issues and what to expect in 2025, BLG Perspective, March 2025
- Author, "Time waits for no one: Procurement complaints before the CITT", BLG Article, September 2024
- Author, "Canada's path to net zero: The latest on clean electricity regulations and oil & gas emissions", BLG Article, March 2024
- Author, "Achieving net-zero grids by 2035: Changes to Canada’s proposed Clean Electricity Regulations", BLG Article, March 2024
- The future of Canadian energy: A review of 2023's top energy issues and what to expect in 2024, BLG Perspective, January 2024
- Author, "Alberta and Canada move forward with carbon capture, utilization and storage incentives", BLG Article, December 2023
- Thought Starters, BLG Perspective, September 2023
- Author, "Alberta government directs utilities commission to suspend approvals of renewable energy projects", BLG Article, August 2023
- BLG Podcasts, BLG Podcast, June 2023
- Author, "The Federal Budget 2023: Canada’s first response to the U.S. Inflation Reduction Act", BLG Article, March 2023
- Author, "Alberta Budget 2023: Surplus, spending and a Spring election", BLG Article, March 2023
- Author, "Lobbying federal officials and the new Code of Conduct", BLG Article, February 2023
- Author, "Legislature passes Alberta Sovereignty within a United Canada Act: Overview and implications", BLG Article, December 2022
- Author, "An evening with Gillian Tett: How to lead an organization like an anthropologist", BLG Article, November 2022
- Danielle Smith's sovereignty act could flex new federalism muscle
- Author, "Winds of change: opportunities and risks surrounding hydrogen projects in Canada", BLG Article, September 2022
- Author, "2030 Emissions reduction plan and Canada’s journey to net zero", BLG Article, April 2022
- Author, "Playing by the rules: Does election legislation apply to political leadership races?", BLG Article, April 2022
- Author, "When can party members disrupt or overturn political leadership races?", BLG Article, March 2022
- Author, "Top energy issues of 2021, with implications for 2022 and beyond", BLG Article, March 2022
- Author, "The Rule of 40: What elected officials in Alberta need to know about the Recall Act", BLG Article, February 2022

Beyond Our Walls

Professional Involvement

- Former Advisory Board Member, Western Canada General Counsel Awards
- Former Advisory Committee, Canadian Energy Research Institute
- Board Member, Young Presidents' Organization
- Member, Canadian Energy Executive Association
- Lecturer (on Oil & Gas Law), University of Alberta
- Lecturer (on Energy Business and Strategy), Université de Montréal (Hautes Études Commerciales) MBA Program
- Lecturer on International Law and Policy, Canada School of Public Service
- Former Board Member, Canadian-American Business Council
- Various Committees, Law Society of Alberta

Community Involvement

- Chair, Prairies Committee for the Canadian Rhodes Scholarship
- Board Member, Contemporary Calgary
- Former Board Member, Calgary International Film Festival
- Former Board Chair, Alberta Emerald Foundation

Awards & Recognition

- Recognized in the 2027 (and since 2012) edition of *The Best Lawyers in Canada* (Corporate Law, Energy Law, Energy Regulatory Law, Natural Resources Law, and Oil & Gas Law).
- Recognized in the 2027 edition (and since 2024) of *Chambers Canada* (Energy: Oil & Gas (Regulatory) (Nationwide - Canada)), in the 2027 edition (and since 2026) (Energy: Power (Regulatory) (Nationwide - Canada)) and in the 2021 (and since 2018) edition (Energy: Provincial Regulatory - Alberta).
- Recognized in the 2026 edition of *The Legal 500* (Energy and Natural Resources (Oil & Gas)).
- Recognized in the 2026 edition (and since 2022) of *Chambers Global* (Energy: Power (Regulatory)) and in the 2026, 2025 and 2024 editions (Energy: Oil & Gas (Regulatory)).
- Recognized in the 2026 edition (and since 2020) of *Lexpert Special Edition: Energy.*
- Recognized in the 2026 edition (and since 2024) of the *Canadian Legal Lexpert Directory* (Energy: Electricity, Energy: Oil and Gas) and in the 2024 edition (Environmental Law; Litigation - Regulatory & Public Law).
- Recognized in the 2024 edition of *Lexpert Special Edition: Energy and Mining.*
- Recognized in the 2023 (and since 2012) edition of *The Best Lawyers in Canada* (Corporate Law, Energy Law, Energy Regulatory Law, Natural Resources Law, and Oil & Gas Law).
- Recognized as a *Thomson Reuters* Stand-out Lawyer.
- Recognized as an Acritas Star.
- *Lexpert*® Rising Stars Award for "Leading Lawyers under 40," 2010.
- Appointed Queen's Counsel, 2020.

Bar Admission & Education

- New York, 2003
- Alberta, 2002

- England and Wales, 1999
- Ontario, 1995

- Leadership in Law Firms Certificate, Executive Program, Harvard Law School, 2016
- MBA, Oxford University, 2001
- JD, Dalhousie University, 1994

BLG | Canada's Law Firm

As the largest, truly full-service Canadian law firm, Borden Ladner Gervais LLP (BLG) delivers practical legal advice for domestic and international clients across more practices and industries than any Canadian firm. With over 800 lawyers, intellectual property agents and other professionals, BLG serves the legal needs of businesses and institutions across Canada and beyond – from M&A and capital markets, to disputes, financing, and trademark & patent registration.

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