



Robert (Bob) R. Shouldice

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Energy – Power
Public Infrastructure
Corporate Commercial
Mergers & Acquisitions
Transportation
P3 Contracts
District Energy

Bob practises corporate and commercial law in the areas of acquisitions, mergers and divestitures, energy and transportation transactions, **infrastructure projects**, corporate reorganizations and corporate governance matters.

Bob has extensive experience with a wide variety of mergers and acquisitions, corporate reorganizations, and joint ventures.

He also has experience with energy and transportation industry transactions and infrastructure projects and joint ventures (domestic and international), as well as privatizations and other commercial transactions involving government corporations/agencies.

He advises boards of directors and executive officers on matters such as:

- corporate governance issues
- personal responsibilities and liability risks
- best practices

Bob provides legal services through a Law Corporation.



Experience

- BC Hydro in respect of its multi-billion dollar Site C and John Hart hydro projects.
- BC Hydro proposed new transmission line infrastructure project.
- Ottawa various matters in relation to Confederation and Trillium Line projects.
- VIA Rail various rail infrastructure matters.
- BC Rail Group rail and marine terminal infrastructure management and transaction matters.
- Edmonton Valley Line LRT South East.
- Petronas and its proposed multi-billion-dollar LNG project on the west coast of British Columbia.
- TransLink in respect of its \$1.6 billion Surrey LRT Project.
- Parrish & Heimbecker in respect of its international joint venture for the development of a new grain terminal and storage facility on the west coast.
- City of Edmonton in respect of its \$2 billion light rail project.
- Finning in connection with a number of merger and acquisition transactions in Canada, the United Kingdom and South America.
- City of Ottawa in connection with its \$2.1-billion light-rail project.
- Acting/acted for a number of corporate enterprises and organizations (for profit and non-profit) in respect
 of governance matters.
- SNC-Lavalin Inc. in respect of its joint venture participation in the approximately \$2.5-billion Mumbai Metro light-rail project.
- Consortiums of major Korean companies in respect of a new mining ventures in Canada.
- Represented BC Rail in connection with a public/private transaction involving the sale of a marine terminal business and the long-term lease and concession agreement for the port terminal lands/buildings.
- BC Rail and provincial government in the 2005 \$1-billion sale and partnership transaction with CN relating to the rail freight division of the BCR Group of Companies.
- Foreign bidders for multiple marine terminal operations in British Columbia, and for a petrochemical storage and distribution business in Canada.
- City of Ottawa in respect of its 2005 proposed light rapid transit project.
- International developer and financier of infrastructure projects in respect of proposed acquisitions of a number of Canadian PPP (health facility and transportation) projects.
- BCR Group of Companies in a number of disposition and/or public-private partnership type transactions of \$100-million-plus involving marine terminal and/or short-line rail operations.
- BC Hydro in respect of its \$1.5-billion outsourcing and partnership transaction with Accenture and related ongoing matters.
- UMA Engineering in respect of its merger and court-approved cross- border acquisition transaction and corporate arrangement with AECOM.
- Shareholders of Simons International in their sale of the Simons Group of Companies to AMEC/AGRA International a publicly traded company based in Canada and the UK.
- BC Hydro in respect of a number of energy-related projects, joint ventures, venture capital investments, dispositions and outsourcings of non-core assets and key services, and acquisitions of power generation plants and transmission facilities.
- National Energy Systems in respect of gas-fired power generation projects and an international transmission line.
- Canadian-based pipeline company in its proposed acquisition of an international oil pipeline.
- Tolko Industries Inc. in its acquisitions of Repap Manitoba and the High Level forestry operations of Daishowa-Marubeni.
- A U.S.-based public company U.S. Office Products in its acquisition of Data Business Forms Limited, a private Canadian company.



- Methanex in its acquisition of its joint venture partner's interest in a methanol plant located in
- The executive management group of Tree Island Industries in a leveraged buy-out of the Tree Island
 Group of Companies (based in Canada and the U.S.) from its U.S. owner, Georgetown Industries.
 Louisiana, including the negotiation of amended commercial facility agreements.
- Methanex from time to time in respect of other planned acquisitions and joint ventures.
- CRA Mining of Australia in its proposed acquisition and joint venture of diamond mining venture in the Northwest Territories.
- Governments of British Columbia and Northwest Territories in privatizations and related public/private transactions.
- BC Rail Group in its sale of Westel Telecommunications, and in its purchase of Canadian Stevedoring and Vancouver Wharves Ltd.
- Daimler Aerospace in its acquisition and joint venturing of the aircraft engine repair/maintenance operations of Canadian Airlines.
- Belkorp Industries (i.e., Balaclava) in the completion of its take-over of BC Sugar and its subsequent corporate reorganization and income trust public refinancing.

Beyond Our Walls

Community Involvement

- Member, Dean's Advisory Council, University of Alberta Law School; President, University of Alberta Faculty of Law Alumni Association, Vancouver / BC Branch
- Member, Canadian Institute of Energy
- Member, Canadian Petroleum Law Foundation
- Member, Rocky Mountain Mineral Institute
- Member, Vancouver Board of Trade
- Founding Director, Leadership Vancouver
- Director, Canadian Petroleum Law Foundation
- (Past) Director, Independent Power Producers Association of BC

Awards & Recognitions

- Recognized in the 2023 (and since 2019) editions of the Chambers Canada Canada's Leading Lawyers for Business (Corporate/Commercial: British Columbia), and in 2022 (Projects: PPP and Infrastructure).
- Recognized in the 2023 edition (and since 2022) of the *Legal 500 Canada* as a Leading individual (Infrastructure Projects).
- Recognized in the 2022 (and since 2013) editions of *The Canadian Legal Lexpert® Directory* (Corporate Commercial Law, Corporate Mid-Market, Energy (Oil & Gas)) and since 2020 (Infrastructure Law).
- Recognized in the 2022 edition (and since 2006) of The Best Lawyers in Canada® (Corporate Law, Energy Law, Energy Regulatory Law, Mergers & Acquisitions Law, and Natural Resources Law).
- Recognized in the 2022 edition (and since 2020) of *Chambers Global The World's Leading Lawyers for Business* (Projects: PPP and Infrastructure).
- Recognized in the 2022 edition (and since 2020) of *IFLR1000* (M&A)
- Recognized in the 2022 edition of Lexpert Special Edition: Energy



- Recognized in the 2021 edition (and since 2020) of The Lexpert®/ROB Special Edition on Canada's Leading Infrastructure Lawyers.
- Recognized in the 2021, 2020, 2018 (and since 2013) editions of the Lexpert®/Report on Business Special Edition Canada's Leading Energy Lawyers.
- The 2019 edition of the Lexpert®/ROB Special Edition Canada's Leading Corporate Lawyers.
- Recognized in the 2018 edition of *The Lexpert/American Lawyer Guide to the Leading 500 Lawyers in Canada* (Corporate Mid-Market).
- Recognized in the 2018 edition of the Lexpert® Guide to US/Canada Cross-border Lawyers in Canada.
- Recognized as a leading corporate lawyer in the 2018 Lexpert®/Report on Business Corporate Special Edition.
- Recognized as a leading infrastructure lawyer in the 2018 edition (and since 2014) of the Lexpert®
 Special Edition on Infrastructure (Electricity, Energy Oil & Gas) and the 2013-2016 editions (Private Equity).

Bar Admission & Education

- British Columbia, 1988
- Alberta, 1983
- LLB, University of Alberta, 1982

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As the largest, truly full-service Canadian law firm, Borden Ladner Gervais LLP (BLG) delivers practical legal advice for domestic and international clients across more practices and industries than any Canadian firm. With over 725 lawyers, intellectual property agents and other professionals, BLG serves the legal needs of businesses and institutions across Canada and beyond – from M&A and capital markets, to disputes, financing, and trademark & patent registration.

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