Laura Delemere

Partner

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Construction
Contract Disputes
Construction Disputes
International Construction Projects Disputes
Health Law
Construction Contracts
Surety and Bonding
Energy Disputes

Laura is a trusted advisor on construction project planning, contract negotiation, contract administration and dispute resolution.

Laura knows construction – first as the “boots on the ground”, she trained in civil engineering and was an on-site consultant on various energy, transit, mining, municipal, commercial and residential infrastructure projects. She learned the importance of receiving practical legal advice real time as issues arise on construction projects, which remains front of mind as she works with clients to move their projects forward.

As counsel, Laura provides practical, strategic advice to clients to navigate changing market trends and challenges facing their projects. She works with clients to proactively avoid disputes and to resolve disputes if they arise. She has represented clients in disputes before independent certifiers, referees, mediators, arbitrators, dispute boards and courts.

Her clients include owners, consultants, engineers, contractors, construction managers, subcontractors, sureties and financial institutions. She has advised on procurement, contracts and disputes in a range of sectors: energy (oil and gas, hydro, solar, steam, cogeneration, electric vehicle), mining, transit, health, education, defence, manufacturing, aggregates, commercial and residential. Laura works with an interdisciplinary group of specialists in municipal, real estate, energy, corporate and tax law, and more, to provide full-service legal advice.

Laura is a Fellow of the Chartered Institute of Arbitrators (FCIArb). She serves on the Canadian Construction Association (CCA) Trade Contractors National Advisory Council and is an appointed Member-at-Large of the Canadian Bar Association's Construction and Infrastructure Law Executive. She participated in the Surety Association of Canada (SAC) Board of Directors Internship Program, and she co-instructs the Surety and Construction Law course for the SAC Associateship of Canadian Surety Bonding Designation Program.

Experience

- Advising project sponsors and public authorities on more than 20 multi-million dollar and multi-billion-dollar construction and infrastructure public-private partnership (P3) projects.
- Advising Ontario Ministry of Attorney General on the overhaul of *Ontario's Construction Lien Act* to create the *Construction Act*.
- Advising international corporation on the development of lands and engineering, procurement and construction of a $1.7 billion manufacturing facility to produce lithium-ion battery separators, a key component of electric vehicle (EV) batteries.
- Advising international contractor on procurement and contracts in connection with multi-billion-dollar energy infrastructure project.
- Representing a public energy utility in a $240 million arbitration with an international contractor over the design, supply, and installation of seven turbine & generator units in a remote hydro electric project, resulting in a favourable award of tens of millions of dollars.
- Representing an international joint venture in a $280 million dollar ICC arbitration over the construction of a mine in Central America, resulting in a favourable settlement.
- Representing hospital in a multi-million-dollar arbitration over the retrofit of the hospital's energy systems, resulting in a favourable settlement.
- Representing transit authority in connection with dispute on $300 million procurement of light rail vehicles, resulting in a favourable settlement.
- Representing transit authorities, designers, and subcontractors on procurement, contract administration, and construction and operations disputes on several multi-billion-dollar public transit projects.
- Representing financial institutions in connection with construction lien priority claims.
- Advising clients on the selection of appropriate project delivery models and public and private procurement.
- Advising clients on negotiation of various types of contracts (e.g. P3; engineering, design and procurement (EPC); design-build; construction management; stipulated price; cost plus) and various forms of contracts (e.g. FIDIC, CCDC, OAA, COAA, custom contracts).

Insights & Events

- Speaker, "Overcoming the Skilled Labour Shortage: Legal, Contractual, and Policy Tools for a Resilient Workforce," 18th Annual Conference on Navigating Risk in Construction Projects & Contracts, February 2026
- Author, "Changes to Ontario's Construction Act effective January 1, 2026", BLG Article, January 2026
- Speaker, "The Resilient Architect: Law and Practice," Royal Architectural Institute of Canada, 2025
- Speaker, "Professionalism Issues in Construction Legal Services Delivery," Ontario Bar Association Construction Law Symposium, September 2025
- Author, "Annual release of holdback under Ontario's Construction Act: When does it apply?", BLG Article, August 2025
- Author, "Construction Tariff Resource", BLG Article, April 2025

- Speaker, Canadian Geotechnical Society Southern Ontario Section Geotechnical Engineering and Construction Law Workshop, February 2025
- Co-author, Disclosure of Partial Settlement Agreements, Journal of the Canadian College of Construction Lawyers, 2025
- Author, "The new “Surety Bonds” regulation under Ontario’s Planning Act", BLG Article, December 2024
- Author, "Are you prepared for the new changes to Ontario’s Construction Act?", BLG Article, December 2024
- Speaker, Canadian Bar Association (CBA) Construction and Infrastructure Law Conference, October 2023
- Quoted, "One size does not fit all." Lexpert Business Law, May 2023
- Author, "Selecting the Right Delivery Model for your Project," Construction Law Letter, July 2022
- Author, "New Developments for the New Construction Act", BLG Article, September 2019
- Contributing author, "Chapter 5: Canada," The Public-Private Partnership Law Review, 3rd Edition, 2017
- Co-author, "The analysis of pulse interference tests conducted in a fractured rock aquifer bounded by a moving free surface", 35 Advances in Water Resources 20, 2012
- Presenter, National Groundwater Association Summit, Baltimore, MD, 2011

Beyond Our Walls

Professional Involvement

- Fellow, Chartered Institute of Arbitrators (FCIArb)
- Associate Member, Ontario Society of Professional Engineers
- Member-At-Large, Executive Committee, CBA Construction and Infrastructure Law Section
- Instructor, Surety and Construction Law, Associateship of Canadian Surety Bonding Designation (ACSB) Program of the Surety Association of Canada
- Member, The Advocates’ Society
- Member, Canadian Bar Association
- Member, Ontario Bar Association

Awards & Recognition

- Recognized in the 2027 edition (and since 2025) of *The Best Lawyers in Canada* (Construction Law)
- Recognized in the 2026 edition (and since 2024) of *The Canadian Legal Lexpert Directory* (Construction Law)
- Recognized in the 2026 edition (and since 2024) of *Lexpert Special Edition: Infrastructure*
- Recognized in the 2026 edition of *Lexpert Special Edition: Energy*

Bar Admission & Education

- Ontario, 2016

- Certificate in Public Procurement Law: The Rules in Practice, Osgoode Hall Law School, 2026
- Certificate in Public-Private Partnership (P3) Law and Practice in Canada, Osgoode Hall Law School, 2023
- JD, Osgoode Hall Law School, 2015

- MASc (Civil Engineering), Queen's University, 2011
- BASc (Civil Engineering), University of Toronto, 2009

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As the largest, truly full-service Canadian law firm, Borden Ladner Gervais LLP (BLG) delivers practical legal advice for domestic and international clients across more practices and industries than any Canadian firm. With over 800 lawyers, intellectual property agents and other professionals, BLG serves the legal needs of businesses and institutions across Canada and beyond – from M&A and capital markets, to disputes, financing, and trademark & patent registration.

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