

François Nolet-Lévesque

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Corporate Commercial
Mergers & Acquisitions
Infrastructure
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A partner in our Business Law Group, François advises developers, contractors and owners on the structuring and delivery of complex infrastructure and construction projects.

He is involved at all stages of the project lifecycle, in both collaborative delivery models and more traditional procurement structures, with a particular focus on drafting and negotiating large scale contracts, managing contractual risk, and providing strategic support to project teams.

François is known for his collaborative, accessible and solution driven approach. He works closely with clients and project stakeholders to align legal, commercial and operational objectives. With a strong understanding of commercial considerations, he develops contractual solutions that support both a project's economic goals and its practical realities on the ground. He values clear communication, trust and efficiency, and is widely regarded as a practical and constructive legal partner on major, high stakes projects.

Based in Montréal, François advises on projects with a national scope, and regularly works in multidisciplinary environments where collaboration and stakeholder alignment are critical to project success.

Experience

- Advising Contrecœur Terminal Constructors G.P., a consortium led by Aecon and Pomerleau, on the marine and associated landside infrastructure works for the Contrecœur Container Terminal project, delivered under a progressive design-build model.

- Advising Accent Mobilité, a consortium led by Aecon and Pomerleau, in connection with Infra Cité's Québec City Tramway Civil Works project, delivered under a progressive target price model.
- Advising Deep-Water Intake Group G.P., a Vinci-led consortium, on the procurement and construction of the deep-water intake for the Pickering Nuclear Generating Station refurbishment project, delivered under an engineering, procurement and construction model.
- Advising GCPC S.E.N.C., a consortium led by Canam and Pomerleau, on the negotiation and closing of Montréal's Olympic Stadium roof replacement project, delivered under a progressive target price model.
- Advising NouvLR, the selected proponent, on the procurement and construction of Montréal's Light Rail Train Project, delivered under an engineering, procurement and construction model.
- Advising Renouveau La Fontaine inc. and Renouveau La Fontaine C-C s.e.n.c., each a consortium led by Pomerleau and Vinci, on the major rehabilitation of the Louis-Hippolyte-La-Fontaine Tunnel, including its design-build-finance structure and subsequent refinancings.
- Advising Bell Canada in connection with its Canada Infrastructure Bank financing for the Universal Broadband Fund project.
- Advising Bell Canada in connection with its Canada Infrastructure Bank financing for the Accelerated High Speed Internet Program project.
- Advising Pomerleau inc. on the procurement and delivery of the Vaudreuil-Soulanges Hospital project, delivered under a design-build-finance model.
- Advising Pomerleau inc. on multiple bundled social infrastructure projects, including seniors' and alternative housing projects in Laval, the Laurentides, Lanaudière and Saguenay–Lac-Saint-Jean, as well as bundled high school projects in Vaudreuil-Dorion, Saint-Zotique, Terrebonne and Saint-Jérôme, delivered under design-build-finance structures.
- Advising Accent Mobilité, a consortium initially composed of EBC, Colas, Pomerleau and Vinci, in connection with the second request for proposals for the Québec City Tramway project, delivered under a design-build-finance-maintain model.
- Advising Pomerleau inc. on the Brampton Courthouse Addition Phase 2 and Toronto Region Bail Centre project, delivered under a design-build-finance structure.

Insights & Events

- Author, "Construction Tariff Resource", BLG Article, April 2025
- Author, "Bill 69: A new era for the Québec energy sector", BLG Article, September 2024
- Author, "Creation of Mobilité Infra Québec: Major powers for this new agency", BLG Article, May 2024
- Author, "Major public infrastructure projects in Québec: A major reform of the legislative framework", BLG Article, May 2024
- Author, "Bill 12: Increased powers for the Autorité des marchés publics", BLG Article, February 2022

Beyond Our Walls

Professional Involvement

- Member, Barreau du Québec

Awards & Recognition

- Recognized in the 2027 edition (and since 2025) of *The Best Lawyers in Canada* (Corporate Law)
- Recognized in the 2026 edition of *The Canadian Legal Lexpert Directory* (Project Finance) and in the 2024-2025 editions (Infrastructure Law)
- Recognized in the 2026 edition (and since 2024) of *Lexpert Special Edition: Infrastructure*

Bar Admission & Education

- Québec, 2016

- B.C.L./LL.B., McGill University, 2015
- Faculty of Law, University of Edinburgh, 2015, One year exchange program
- B.Comm (finance and international affairs), McGill University, 2012

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As the largest, truly full-service Canadian law firm, Borden Ladner Gervais LLP (BLG) delivers practical legal advice for domestic and international clients across more practices and industries than any Canadian firm. With over 800 lawyers, intellectual property agents and other professionals, BLG serves the legal needs of businesses and institutions across Canada and beyond – from M&A and capital markets, to disputes, financing, and trademark & patent registration.

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